

Are we linking resource allocation to previous performance data?	Will we be working with hard-to reach groups or fragile and conflict affected States where costs are high and trade-offs are necessary?	Have we thought of the costs of delivery associated with specific countries or regions?	Can we provide an ex ante estimation of costs involved with an intervention?	Have we thought of opportunity costs involved in our decision?
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- Are we able to identify if our interventions delivered more or less that expected relative to outputs?
- Can we show how resources were spent to deliver targets?
- Was this a good use of resources relative to alternatives?
- Have we taken into account the biases associated with transaction costs and shadow prices? Can we evidence these?
- Are we incorporating learning for the future and other programmes?



Evaluation and learning

Identification

EFFICIENCY IN THE PROGRAMME CYCLE

Implementation and monitoring

Planning and appraisal



- What is the ratio on organisational to programmatic costs?
- What steps are we taking to manage risks, e.g. inflation?
- What steps are we taking to prevent corruption?
- Is there a budget linked to different intervention layers?
- Have we identified where cost savings can be made?
- Have we considered different alternatives for delivering the project and respective benefits and costs?



Do we have a system permitting to track actual expenditures relative to original estimations?	Are we monitoring the costs of units, activities or sets of interventions?	Are we analysing costs alongside results (outputs)?	Are we recording costs in a comprehensive manner, i.e. clear enough to be useful in the evaluation stage?
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